# Intellectual capital efficiency, institutional ownership and cash holdings: A cross-country study

#### Abstract

#### Purpose

This study investigates the roles of intellectual capital efficiency and institutional ownership on cash holdings and their speed of adjustment.

#### Design/methodology/approach

Using a sample of 432 firm-year observations of tourism-listed companies, three measures of cash holdings are used as dependent variables and intellectual capital efficiency and institutional ownership as independent variables. The financial data is collected from the S&P Capital IQ database for the period 2015 to 2020. Two system-generalized methods of moment estimation are used for the robustness checks of the results.

#### Findings

The study provides evidence that an increase in intellectual capital efficiency in tourism firms results in lower cash holdings. The research findings also report that characteristics such as firm size, age and market-to-book value ratio are associated with cash holdings. Furthermore, institutional ownership in these firms did not affect the cash holdings. The results also confirm the existence of a target cash holding level to which the tourism firms attempt to converge. These results are robust to the alternative proxy of cash holding and endogeneity tests.

#### Research limitations/implications

The study uses intellectual capital efficiency measured by the model proposed by Pulic. Alternative measures of intellectual capital can be included in future studies. Future research can also investigate the impact on cash holdings before and during the pandemic for tourism companies. The study is limited to the impact of institutional ownership thus research can be extended to consider other types of ownership.

#### Practical implications

The findings of this study indicate that tourism companies should take into account the impact of intellectual capital efficiency on their cash holdings decisions. The industry uses a specific financial management strategy in light of better efficiency and possibly values the opportunity cost of holding more cash. Additionally, regulators should re-examine the role of institutional ownership in tourism firms as it was found to have no impact on cash holdings. The regulators may need to consider other factors, such as firm size and age, when developing policies and regulations to ensure that tourism firms have adequate cash holdings.

#### Originality/ Value

This study adds to the body of knowledge on the factors that influence cash management and ideal cash levels for the tourism industry. The examination of the effect of intellectual capital on cash holdings is a novel contribution, filling a gap in the existing literature. The findings on the speed of adjustment towards optimal cash holdings also provide support for the trade-off theory.

Keywords: Cash holding, speed of adjustment, intellectual capital, institutional shareholding, trade-off theory

#### 1. Introduction

The most important characteristic of the tourism sector is that it supports the three high-priority goals of developing countries: income generation, creation of new jobs, and rate of exchange earnings. In this respect, activities related to the tourism sector are important drivers of economic growth (Ahmad and Satrovic, 2023a). This is one of the main reasons why governments support and encourage the development of the tourism sector not only in developing but also in developed countries. In the past decades, the tourism sector recorded a significant growth pattern and has become one of the rapidly growing branches of economic activity. For instance, international tourists arrivals showed a 59% growth in the last decade (880 million in 2009 vs. 1.5 billion in 2019). All regions witnessed an increase in arrivals where the Middle East (+8%) has emerged as the fastest-growing region for international tourist arrivals which motivated us to particularly examine the impact of the pandemic on tourism companies in the inspected region. Globally, international tourist arrivals grew 4% in 2019 compared to the previous year and report a contribution of 10.3% to the global GDP in 2019 (UNWTO, 2020). Based on economic prospects, historical trends and the UNWTO Confidence Index, a growth of 3 to 4% globally in international tourist arrivals was forecasted in 2020. Economic growth, technological advances and affordable travel costs made the tourism sector a truly global force for economic growth until the world met a pandemic in 2020, coronavirus disease (COVID-19). The COVID-19 pandemic has halted the strong growth of the tourism sector with exceptional consequences for jobs and businesses. Implemented travel restrictions and airport closures have closed many hotels where the tourism sector was one of the first and most affected sectors by the pandemic.

Many studies have examined the determinants of a firm's cash holding policy because it is one of the most crucial components for the sustainability of modern corporations (Cho et al., 2018). The business belief that "cash is king" reflects the importance of cash holdings to a company's overall financial health. Orlova and Sun (2018) investigated the speed of adjustment of cash holdings and have extended recent findings that emphasize the necessity of accounting for variability in cash holdings adjustment speed. This shows that enterprises with cash deficits, rated companies and companies with financial surpluses are slow with the speed of adjustment, whereas firms with excess cash, non-rated companies and businesses with financial deficits adjust to their targets more rapidly. Large cash resources have two diverging views, one in favour of its requirement to support growth opportunities and the other against as it leads to inefficiencies that exacerbate the risk of misappropriation of funds (Dittmar et al, 2003; Opler et al, 1999). In the same context, corporate governance is found to have varied impacts on the cash holdings of the firms. For example, excess cash may be distributed to the investors resulting in low cash balances. Alternatively, it may be retained by the organization for expansion of the firms thus reflecting in high cash balances. Institutional investors are an important corporate governance mechanism that provides robust monitoring due to their substantial equity stakes (Shleifer and Vishny, 1986). While there are other forms of shareholders, institutional shareholders are important due to their sizeable holdings and capability of influencing the management either through a direct voting process or indirectly through selling their shares (Edmans, 2009, Khurshed et al., 2011) and creating financial pressure (Gillan and Starks, 2000).

Knowledge-based resources of the firms are crucial for value-creation activities (Al-Musali and Ku Ismail, 2016). Intellectual capital (IC) is an assimilation of knowledge-based resources such as business ideas, skills and infrastructure (Yang and Lin, 2009) that plays a leading role in the sustainable development of firms (Reed et al., 2006). Intellectual capital is known to improve a firm's financial and organizational performance (Dalwai and Salehi, 2021; Rehman et al., 2022; Xu et al., 2022), financial health and credit rating (Guimón, 2005; Dalwai and Sewpersadh, 2023), and contribute to the overall economy (Lev and Gu, 2016). High intellectual capital efficiency is associated with low financial leverage (D'Amato, 2021). However, to the best of our knowledge, there have been no studies on the impact of IC on the cash holdings of the firm.

This research aims to investigate the impact of intellectual capital efficiency and institutional ownership on the cash holdings and target cash of worldwide tourism companies. Using a sample of 72 firms for six years from 2015 to 2020, data is collected for listed tourism companies. The findings suggest intellectual capital efficiency and its component capital employed efficiency is negatively associated with cash holdings. Additionally, the results confirm adjustment to the optimal capital structure lending support to the trade-off theory. the results are robust to the alternative proxy of cash holdings and endogeneity tests. The role of intellectual capital efficiency is emphasized as an important determinant of cash holding for the travel and tourism sector firms.

This study makes several contributions. To the best of our knowledge, intellectual capital efficiency has not been explored as a determinant of cash holding. This study contributes to the literature on cash management by exploring intellectual capital efficiency as a determinant. Our research augments the extant literature on cross-country studies that have investigated the determinants of cash holdings (Al-Hadi et al., 2020, Al-Najjar and Clark, 2017, Bugshan et al., 2021, Bagh et al., 2021). There has been limited research on the corporate governance of the tourism industry (Yeh, 2019). Institutional shareholders have an important role for tourism firms as they are highly affected by the changing market and adversities. Thus, the current study contributes to the literature on corporate governance by investigating the role of institutional shareholders. The result of this study suggests that institutional ownership is not a significant determinant of cash holding which is also consistent with the finding of Elyasiani and Movaghari (2023). The outcomes of this research would support the policymakers in understanding the potency of corporate governance principles, and firms and investors can assess the importance of intellectual capital efficiency and the dynamics of institutional shareholding. Lastly, the research findings contribute to trade-off theory as there is evidence that managers will adjust the speed of cash holdings during periods of crisis consistent with the findings of prior studies (Gao et al., 2013, Jiang and Lie, 2016, Bugshan et al., 2021).

The rest of the paper is organized as follows: Section 2 explains the background, theories and hypothesis development. Section 3 provides an overview of the methodology. Section 4 presents briefly the results of empirical research and discusses the obtained findings. Section 5 reveals concluding remarks and policy implications.

#### 2. Literature Review

#### 2.1 Importance of the tourism sector for the economies

Tourism is the industry that enables the temporary relocation of people to destinations outside their routine location for private, occupational, or commercial intentions. Due to globalization and urbanization, the tourism industry has recorded fast growth at the global level. Consequently, tourism represents one of the most important economic sectors and is the largest service sector (Satrovic and Adedovin, 2023). Rising incomes in developing economies increase the demand for leisure activities. Addressing that tourism represents the largest service sector, and it has a substantial influence on economic growth. Both developing and developed countries perceive tourism as an approach to benefit from their natural and other resources (Damrah et al., 2022a; Satrovic et al., 2023). The local economy has severe benefits from tourism e.g., foreign exchange is generated, new jobs are created and tax revenues are increased. The tourism sector not only contributes to economic growth but also improves the political, cultural, and social environment. Due to its high dependence on other sectors, tourism incorporates various factors. In other words, when visitors come to see a certain destination, they make use of different facilities e.g., accommodation, transport, restaurants and entertainment services (Damrah et al., 2022b). In this manner, tourists create the tourism market and support the development of the domestic economy. The increased tourism demand also stimulates investments in infrastructure (Ahmad and Satrovic, 2023b). As opposed to industry and manufacturing, tourism attracts high levels of investment but demands less capital. Consequently, tourism encourages employment, economic development and advancement of small- and medium-sized enterprises. It is also worth mentioning that tourism impacts the currency offered and increases public income. The increased tourism demands new investments in restaurants, transport and entertainment facilities (Satrovic et al., 2022). Herein, tourism creates new jobs indirectly. Our regions under examination recognized the importance of the tourism sector. For instance, a hot, arid climate and cultural history have attracted tourists worldwide to visit the tourist attractions in the Middle East. Enormous investments in facilities have placed the Middle East as a top tourist destination. For instance, Dubai was the fourth most visited city in 2018. In these countries, tourism is considered a prominent tax-raising alternative for oil production. This is of critical importance since oil-producing revenues decreased in recent years. Notwithstanding the importance of the tourism sector in the Middle East, it is also essential to mention that tourism is among the essential sectors in the majority of Asia/Pacific countries. The region reports a dynamic growth of tourism that aids in the development of infrastructure and workplace creation. Reporting among the fastest growth of the tourism sector globally, Asia/Pacific economies' growth prospect is fueled by the tourism sector opening an opportunity to reach the targets of sustainable development. Considering the European market, tourism industry is critical in popularizing European values as it incentivizes sharing ideas, traditions and knowledge among cultures as well as social cohesion. Notwithstanding its socio-cultural impact, it is vital to mention that nearly one in eight people are employed in tourism sector with the expectation to generate up to eight million workplaces in the coming decade (WTTC, 2022). Furthermore, the tourism sector is a vital source of revenue in Latin America and the Caribbean. In addition, tourism sector has the potential to pave the way to achieve the sustainable development of the region. As reported in WTTC (2022), the Caribbean region is the most dependent on tourism sector and it contributes to around 15% of all jobs. The importance of the tourism sector can be understood from the fact that it has the potential to generate around seven million new jobs until 2032 in Latin America and the Caribbean (WTTC, 2022). The travel and tourism sector contributed to 9.9% of gross domestic product in 2021 in the United States and Canada. The vitality

of tourism sector can be justified from opening 2.7 million new jobs in 2021 divulging that around 8.3% or all jobs were supported by the tourism sector (WTTC, 2022) in the United States and Canada.

The value chain of tourism includes the advanced connection between various supporters, functions and policies at both local and global levels. Outbound countries provide international flights and tourism arrangements whereas inbound countries provide infrastructure, restaurants, hotels, entertainment services etc. The Internet has introduced some innovations in the tourism industry. It has empowered flexibility, access to real-time information and reduced distribution costs, which have significantly increased tourism demand.

Over the last decade, the role of tourism in economic development has become the focus of intensive attention among the research community. Many studies reveal a positive linkage between tourism development and economic growth (Chou, 2013, Khan et al., 2021). Despite the positive economic impacts, international tourism can also provoke negative ecological consequences. The tourism value chain includes the advanced connection between different parties and supports; and intensive use of various facilities and thus has a great potential to create environmental challenges (Bese et al., 2020, Khan and Hou, 2021, Verbič et al., 2022).

#### 2.2 Theories of cash holdings

a) Trade off theory

Researchers have used three key dominant theories for explaining corporate cash holdings (Guariglia and Yang, 2018). Opler et al. (1999) found significant empirical evidence for the tradeoff model according to which companies evaluate the cost and advantages of holding cash and adjust their cash reserves in compliance with their objective. The trade-off theory (TOT) that has gained substantial empirical support indicates that companies tend to restructure their cash holdings toward an objective level to maximize shareholder wealth given the cost and benefit of holding liquid assets (Opler et al., 1999, Lee and Powell, 2011, Venkiteshwaran, 2011). The TOT predicts that companies will be able to maintain less cash when other sources of liquidity are available since liquid assets can be liquidated where cash is needed. This shows the cash holdings' transaction motive (Ferreira and Vilela, 2004, D'Mello et al., 2008).

b) Pecking order theory

In a global economy with imperfect capital markets, Myers and Majluf (1984) suggest a pecking order theory in which organizations finance themselves first with retained earnings, then with debt, and last with equity. When a company's cash flow is low compared to its investment, this concept predicts that this will revert to its cash holdings before seeking expensive external funding. As a result, keeping a large quantity of cash on hand can help stockholders by lowering the cost of raising financing from outside sources. According to this theory, if a firm's internal funds increase, it will accumulate cash and pay back its debt on time; however, if internal funds decrease, it will diminish cash reserves and increase debt. Cash can usually be considered a negative debt. In short, the cash holdings of a company would rise and fall according to its profitability (Opler et al., 1999). According to the pecking order theory, firms with higher capital expenditure or investments will deplete cash/liquid assets for this purpose, resulting in fewer internal resources and less cash

accumulation (Opler et al., 1999). The prior studies have either argued in favor of TOT or pecking order theory (Ozkan and Ozkan, 2004, Ferreira and Vilela, 2004, D'Mello et al., 2008). If the TOT is appropriate, a company with greater growth prospects will store more cash to avoid financial trouble, which corresponds to the precautionary motive for cash holding. The pecking order theory forecasts that a corporation with huge investment potential will require more capital to prevent cash shortages or expensive external funding. This reflects the transactional motive for keeping cash on hand.

#### c) Free cash flow theory

The concept of free cash flow postulates that the interests of managers may not always align with those of shareholders (Guariglia and Yang, 2014). This is due to their desire to establish or consolidate power, which may lead them to prioritize their own objectives over those of the shareholders. Specifically, managers may be incentivized to accumulate excess cash reserves, which can provide them with greater leverage in running the company but can come at the expense of shareholders. Unlike the financial hierarchy theory, the free cash flow theory does not suggest an optimal level of corporate liquidity. Dittmar and Mahrt-Smith (2007) discovered that firms that lack proper governance exhibit a diminished marginal value of cash reserves and demonstrate a subpar operational performance that is linked to superfluous cash reserves. These results are in line with the conjectures posited by the free cash flow hypothesis.

This research is centred on the degree to which the cash holdings of tourism firms can be explained by the theories for retaining cash. In the initial step, the existence of a cash target is investigated. If there is compelling evidence of the presence of such a target, the research will explore the pace at which firms readjust their cash ratios towards the optimal level in the face of adjustment expenses.

#### 2.3 Hypothesis development

#### 2.3.1 Intellectual capital, cash holding, speed of adjustment

Intangible assets like patents, branding, and staff training have grown to be essential components of intellectual capital in modern knowledge-based economies and are increasingly being incorporated in the balance sheets of businesses (Syverson, 2011; Kogan et al., 2017). Almeida et al. (2011) examined the connection between corporate intangible investment choices and cash holdings in their theoretical research. Research and development-related intangibles have been proven to positively correlate with cash holdings in empirical investigations. While fixed investment did not use precautionary cash reserves during the financial crisis, companies did so to stabilize R&D (Brown and Petersen, 2015).

Opler et al. (1999) posit that information asymmetries play a pivotal role in the presence of R&D expenses. A lack of cash flow can compel firms to reduce their investment, thereby increasing the financial distress costs in situations where knowledge asymmetry is significant. Firms that incur higher R&D expenses are likely to possess more cash reserves, owing to the higher cost of financial hardship. Companies with substantial intangible investments tend to have significant cash balances due to the size and risk of their intangible investments, as cited by Brown et al. (2012) and Lyandres and Palazzo (2016). As collateral for loans, large intangibles are challenging to use, leading to companies with significant intangibles keeping more cash, as noted by Falato et al.

(2013). Theoretically, investment in intangible assets may lead to an increase in a company's cash reserves, given the unexpected returns and the non-eligibility of such assets as loan collateral. Homayoun and Seifzadeh (2022) suggest that social capital is negatively correlated with cash reserves. The significance of organizational capital has increased over time, as it has become a critical element of production and a considerable portion of global capital stocks (Eisfeldt and Papanikolaou, 2014; Peters and Taylor, 2017). Corrado et al. (2009) indicate that organizational capital constitutes the majority of firm intangible capital, accounting for roughly 30%. Organizational capital, like other intangible assets, has limited redeployment capacity, significant information asymmetry, and higher uncertainty regarding its liquidation value (Holthausen and Watts, 2004).

When a company possesses a more robust intellectual capital, its monetary requirements are relatively lower compared to those of a company with a weaker intellectual capital. Our hypothesis suggests that the value of a firm's intellectual capital has a substantial influence on its cash reserves, in that a more valuable intellectual capital translates to a lower need for cash. Essentially, a firm's intellectual capital serves as a buffer against cash requirements. The above discussion has been made in light of the intellectual capital efficiency components such as intangibles, R&D and organizational capital. Thus, the following relationship is hypothesized:

H1: Firms hold less cash when they have high intellectual capital efficiency.H2: Firms adjust faster to their target cash holdings level when they have high intellectual capital efficiency

#### 2.3.2 Institutional ownership, cash holding, speed of adjustment

Over the past few decades, financial economists have experienced a clear and significant increase in institutional ownership. In earlier research, institutional ownership was commonly referred to as the portion of a company's shares held by institutional investors, as noted by Brown et al. (2012). Companies with cash reserves are more likely to expand, as indicated by Opler et al. (1999). In light of the cautious reasons for holding cash, it presents an excellent source of investment for companies seeking growth opportunities during times of economic volatility, according to Ahrends, Drobetz, and Puhan (2016). Gillan and Starks (2000) suggest that corporate governance is an effective strategy for improving a corporation's cash monitoring. The significance of institutional ownership promotes good corporate governance and enhances the value and effectiveness of various firms, as observed by Farooqi et al. (2016).

There exists a multitude of empirical evidence that highlights the influence of institutional ownership on corporate values. Although a few studies (Johnson and Mitton, 2003; Thomsen and Pedersen, 2000) indicate that institutional ownership diminishes business value, the majority of research presents a positive effect. The correlation between cash holdings and institutional ownership is paradoxical. Al-Najjar and Clark (2017) conducted an assessment of the impact of institutional investors on the cash holdings of MENA firms. The findings of the study suggest that institutional ownership has a noteworthy and beneficial impact on cash holdings, implying that these shareholders strive to amplify their personal benefits and maintain their cash levels high.

The trade-off hypothesis posits that a company engages in a careful assessment of the advantages and drawbacks of retaining cash to achieve a specific objective or optimize its assets. If a company's cash reserves are below the desired level, it will endeavor to reach the ideal cash level as soon as possible. Previous research has demonstrated the existence of such target cash holdings (Bates et al. 2018, Gao et al. 2013, Opler et al. 1999, Orlova and Rao 2018, Cho et al. 2018). According to earlier studies (Chen et al. 2012, Lian et al. 2012, Gao et al. 2013, Martnez-Sola et al. 2018, Orlova and Rao 2018, Orlova and Sun 2018, Ozkan and Ozkan 2004, Venkiteshwaran, 2011), different organizations adjust to the optimal cash holdings at varying rates. It is also noticed that the speed of adjustment was faster for private enterprises and was influenced by agency costs and information asymmetry (Gao et al., 2013). Corporate governance and investor rights have a major impact on how quickly corporations modify their cash holdings (Orlova and Sun, 2018). Cash holdings adapt more swiftly to the desired levels of organizations in countries with substantial legal protection compared to nations that have minimal protection.

In accordance with the principles of agency theory, it has been observed that long-term institutional investors have a detrimental effect on cash, while short-term institutional investors have a positive impact on cash reserves (Brown et al., 2012). Previous research has demonstrated that institutional ownership has a significant and favorable influence on cash holdings (Brown et al., 2012, Belghitar and Khan, 2013, Al-Najjar and Clark, 2017), and based on this, the following relationship is postulated:

H3: Firms hold more cash when they have high institutional ownership. H4: Firms adjust faster to their target cash holdings level when they have high institutional ownership.

#### 3. Methodology

#### 3.1 Sample selection

The sample of this study includes worldwide listed companies working in the travel and tourism sector. These companies are classified as scenic operators, tour operators and travel agencies which have been most negatively affected by the pandemic. The annual financial and institutional ownership data is extracted from the S&P CapitalIQ database. The data was collected over six years from 2015 to 2020. Our initial sample consisted of 203 firms, however, after eliminating firms due to incomplete accounting data throughout the study, the final sample included 72 firms. The region-wise 432 firm-year observations were split as follows: Africa/Middle East - 42, Asia/Pacific - 288, Europe - 78, Latin America and the Caribbean - 6, and the United States and Canada - 18.

#### **3.2 Model specification**

Following prior studies, this study models equations 1 and 3 for estimating the cash holdings (Bates et al. 2009; Cho et al., 2018). Further, the research follows studies of Jian and Lie (2016), Martínez-Sola et al. (2018) and Cho et al. (2018) for modelling equations 2 and 4 to gauge the adjustment speed of cash holdings. To empirically test our hypotheses, the following models are investigated:

 $\begin{array}{l} CashHolding_{i,t} = \beta_0 + \beta_1 VAIC_{i,t} + \beta_2 InstOwn_{i,t} + \beta_3 FirmSize_{i,t} + \beta_4 CF_{i,t} + \beta_5 MTB_{i,t} + \beta_6 LOSS_{i,t} + \\ \beta_7 Age_{i,t} + \beta_8 ROA_{i,t} + \beta_9 CAPEX_{i,t} + \beta_{10} NWC_{i,t} + \beta_{11} Sgrowth_{i,t} + \beta_{12} Year + \beta_{13} Region + \\ \epsilon_{i,t} \\ (Equation 1) \end{array}$ 

$$\begin{split} CashHolding_{i,t} &= \beta_0 + \beta_1 CashHolding_{i,t-1} + \beta_2 VAIC_{i,t} + \beta_3 InstOwn_{i,t} + \beta_4 FirmSize_{i,t} + \beta_5 CF_{i,t} + \\ \beta_6 MTB_{i,t} + \beta_7 LOSS_{i,t} + \beta_8 Age_{i,t} + \beta_9 ROA_{i,t} + \beta_{10} CAPEX_{i,t} + \beta_{11} NWC_{i,t} + \beta_{12} Sgrowth_{i,t} + \beta_{13} Year \\ &+ \beta_{14} Region + \epsilon_{i,t} (Equation 2) \end{split}$$

$$\begin{split} CashHolding_{i,t} &= \beta_0 + \beta_1 HCE_{i,t} + \beta_2 CEE_{i,t} + \beta_3 SCE_{i,t} + \beta_4 InstOwn_{i,t} + \beta_5 FirmSize_{i,t} + \beta_6 CF_{i,t} + \\ \beta_7 MTB_{i,t} + \beta_7 LOSS_{i,t} + \beta_8 Age_{i,t} + \beta_9 ROA_{i,t} + \beta_{10} CAPEX_{i,t} + \beta_{11} NWC_{i,t} + \beta_{12} Sgrowth_{i,t} + \beta_{13} Year \\ &+ \beta_{14} Region + \epsilon_{i,t} (Equation 3) \end{split}$$

 $\begin{aligned} CashHolding_{i,t} &= \beta_0 + \beta_1 CashHolding_{i,t-1} + \beta_2 HCE_{i,t} + \beta_3 CEE_{i,t} + \beta_4 SCE_{i,t} + \beta_5 InstOwn_{i,t} + \\ \beta_6 FirmSize_{i,t} + \beta_7 CF_{i,t} + \beta_8 MTB_{i,t} + \beta_9 LOSS_{i,t} + \beta_{10} Age_{i,t} + \beta_{11} ROA_{i,t} + \beta_{12} CAPEX_{i,t} + \beta_{13} NWC_{i,t} \\ &+ \beta_{14} Sgrowth_{i,t} + \beta_{15} Year + \beta_{16} Region + \epsilon_{i,t} (Equation 4) \end{aligned}$ 

Where,

*CashHolding* is proxied by three different measures CashHolding, CashHolding1 and CashHolding2 (refer to Appendix for definitions);

*VAIC* refers to value-added intellectual capital, measured as the sum of human capital efficiency, structural capital efficiency and capital employed efficiency;

HCE refers to human capital efficiency;

SCE refers to structural capital efficiency;

CEE refer so capital employed efficiency;

*InstOwn* refers to institutional ownership and is measured as the total number of shares held by institutions;

FirmSize refers to the firm size measured as the natural logarithm if total assets;

*CF* refers to operating cash flow measured as the operating cash flow divided by total assets; *MTB* measured as the market value of the share to book value of share;

LOSS is measured 1 if a loss is posted by the firm or else 0;

*Age* refers to the natural logarithm of a firm's age;

ROA refers to return on asset measured as profit or loss before taxation divided by total assets;

CAPEX is measured as the ratio of capital expenditure to total assets;

*NWC* refers to net working capital and is measured as current asset minus current liabilities dividend by total assets;

*Sgrowth* refers to sales growth and is measured as the year-on-year percentage change in sales; *Year* is the year dummy;

*Region* is the region dummy.

#### 3.3 Variables measurement

#### **3.3.1 Dependent variables**

Our study uses three measures of cash holdings. The first variable of CashHolding is measured as the natural logarithm of one plus cash and cash equivalents (Deshmukh et al., 2021, Foley et al., 2007). This measure is considered the most efficient to alleviate the problem of large outliers. Following prior studies (Zhou et al., 2021, Dittmar et al., 2003, Bugshan et al., 2021), CashHolding1 is measured as the ratio of cash and cash equivalents to total assets minus cash and cash equivalents. As part of the robustness check, CashHolding2 is measured as the natural log of one plus the ratio of cash and cash equivalents to nets assets (total assets less cash and cash equivalents) (Marwick et al., 2020, Dittmar et al., 2003).

#### **3.3.2 Independent variables**

#### a. Intellectual capital

The research examines the impact of intellectual capital on a firm's cash holdings. To quantify the intellectual capital efficiency, we use the value-added intellectual capital (VAIC) coefficient that is widely used in extant literature (Dalwai et al., 2018, Dalwai et al., 2021b, Dalwai and Mohammadi, 2020, D'Amato, 2021, Soewarno and Tjahjadi, 2020). Pulic (1998) argues that VAIC is a straightforward measure that helps to compare IC in selected sectors. Nadeem et al. (2019) further suggest VAIC as a monetary measure offers the benefits of being relatively similar across departments and industries. The measurement of this variable is as follows:

VAIC = HCE + SCE + CEE

Where,

VAIC refers to the value-added intellectual capital coefficient HCE refers to human capital efficiency SCE refers to structural capital efficiency CEE refers to capital employed efficiency

The sub-components can be calculated as follows:

- i) Value added (VA) = Net Income (NI) + Personnel Costs (PC) + Interest (I) + Taxes (T) + Depreciation and Amortization (D&A)
- ii) HCE = VA/HC, where HC refers to personnel costs
- iii) CEE = VA/CE, where CE refers to capital employed
- iv) SCE = VA/SC, where SC refers to structural capital and SC = VA-HC

#### b. Institutional Ownership

This study examines the impact of institutional ownership on a firm's cash holdings. Institutional ownership is measured as the total number of shares held by institutions divided by the total number of outstanding shares held at year-end (Lin and Fu, 2017). Institutional investors have adequate capacity and incentive to monitor the management. Their efficient monitoring may induce a negative relationship between cash holding and institutional ownership as they may leverage their control to impede the accretion of liquid assets on corporate balance sheets.

#### **3.3.3.** Control variables

Following prior studies (Opler et al., 1999, Harford et al., 2008, Gao et al., 2013, Chen et al., 2020), we include various factors that influence the firm's cash holdings. Firm size (FirmSize), measured as the natural logarithm of total assets is seen as a deterrent for takeovers. Rajan and Zingales (1995) argue that large firms have more cash flows and thus are less likely to face financial distress. Cash flows (CF) are measured as the operating cash flow divided by total assets (Yang et al., 2017). Market-to-book value (MTB) is used as a proxy for investment opportunities. From the information asymmetry point of view, firms with high MTB are expected to hold more cash to counter the cost they might have to incur if financial conditions worsen (Opler et al., 1999). Capital expenditure is measured as the ratio of capital expenditure to total assets. According to the pecking order theory, firms with large investment expenses do not have a surplus from internally

generated funds and thus have fewer liquid assets (Guizani, 2017, Opler et al., 1999). Return on assets (ROA) is measured as profit or loss before taxation divided by total assets. Based on the pecking order theory, high financial performance results in firms accumulating cash flow thus a positive relationship is expected between ROA and cash holdings. Net working capital (NWC) is a measure of liquidity and is calculated as current assets minus current liabilities divided by total assets. As net working capital consists of assets that can be substituted for cash (Bates et al., 2009) an inverse relationship is expected between NWC and cash holding in accordance with trade-off theory. Sales growth (Sgrowth) is measured as the annual growth rate in sales (Martínez-Sola et al., 2018). A high growth rate is associated with firms holding more cash (Kling et al., 2014). LOSS is measured 1 if a loss is posted by the firm or else 0 (Zhou et al., 2021). Age refers to the natural logarithm of a firm's age (Cho et al., 2018).

### 4. Results and Discussion 4.1 Descriptive Statistics

<Insert Table 1 here>

Table 1 presents the descriptive statistics of dependent, independent and control variables used in this study. There are three proxies for cash holdings, and each presents a different average for the tourism firms. The IC efficiency (VAIC) is an average of 1.169 for worldwide tourism firms of which some firms have an efficiency as high as 14.964. The significant contributor to VAIC comes from structural capital efficiency (SCE). The average institutional ownership for the firms is 13.33%, in which the minimum ownership is zero for some firms thus suggesting tourism firms do not have an institutional ownership composition. The profitability of the firms measured in terms of ROA was an average of 2% over the period of study.

#### 4.2 Correlation

<Insert Table 2 here>

Table 2 presents Pearson's correlation between independent, dependent and control variables. CashHolding is significantly and negatively correlated with VAIC. This is an expected relationship as firms with efficient intellectual capital are more likely to hold less cash. A higher proportion of institutional shareholding is associated with higher CashHolding. This affirms the argument that institutional shareholders have a better opportunity to monitor and evaluate future growth opportunities which translates to higher cash holding. FirmSize is strongly and positively correlated with CashHolding which is consistent with the pecking order theory. Hair et al (2006) suggest the correlation matrix is an effective tool to identify collinearity issues between the explanatory variables. The collinearity issue is considered serious if the coefficient between the two variables is more than 0.8. The correlation coefficient for all the explanatory variables is less than 0.8 except for SCE and VAIC. Due to this association, SCE is not included in any of the models.

#### 4.3 Regression analysis

<Insert Table 3 here>

The results of the impact of intellectual capital, institutional shareholding and control variables on two proxies of cash holding are presented in Table 3. The Breusch-Langer Multiplier Test addresses the heterogeneity in the panel data by supporting the choice between random effects or pooled ordinary least squares regression for the models. The null hypothesis is rejected, and thus random effects were found to be more appropriate. This was then followed by the Hausman test to choose between random effects and fixed effects. The results concluded random effects are more appropriate. To counter the effects of possible outliers that can distort the least-squares estimators in regression analysis, Robust M-estimation is used for the models in columns 2 and 6 (Lim et al., 2020). Jann (2010) introduced the robreg m estimation in Stata which is used for deriving results that are not distorted on both the slope and intercept of the observation. There are clear differences in the results presented by random effects and Robust M estimations which are discussed in the following few paragraphs.

The intellectual capital efficiency (VAIC) is significantly and negatively associated with cash holding (Column 2) lending support to H1. The findings are consistent with the prior study by Bharadwaj et al (2020) which reported a negative association between corporate brands and cash holdings, supporting the view that strong brands support lowering downside risk and thus lower cash holdings. However, the result is inconsistent with the precautionary motives of cash holding that suggest firms with high organization capital tend to hold more cash to avoid relying on external capital to maintain adequate liquidity or cope with underinvestment (Marwick et al., 2020). Baldi and Bodmer (2017) found that intangible investments in the form of R&D expenses were positively associated with higher cash holdings which is a significantly different finding than the current research. The institutional ownership of tourism firms has no significant association with cash holding which is consistent with the findings for GCC countries' non-financial firms (Al-Hadi et al., 2020) and lends no support to H3. However, the GCC countries reported that the existence of investment committees and their interaction with institutional ownership was positively associated with cash holdings. Whereas, the European countries reported negative association between institutional shareholding and cash holding (Alomran, 2023). The findings of firm size lend support to the pecking order theory that propagates that large firms with more profitability are likely to hold more cash. This is consistent with prior studies that have also reported a similar positive association between firm size and cash holdings (Guizani, 2017, Bagh et al., 2021). The growth opportunities measured through the market-to-book value ratio (MTB) are positively associated with cash holding lending support to both trade-off and pecking order theory. The results also show that young tourist firms had higher cash holdings. This result is inconsistent with the findings for China which reported an insignificant relationship between age and cash holdings (Liu et al., 2021).

Table 3 also presents the relationship between intellectual capital efficiency, institutional shareholding, control variables and speed of adjustment. Robust M-estimation is used for the models in columns 4 and 8. The significant and positive coefficient of lagged cash holdings in columns 3 and 4 (lcashholding) and 7 and 8 (lcashholding1) confirm the existence of trade off-theory's postulated target cash holdings that are consistent with prior studies (Gao et al., 2013, Jiang and Lie, 2016, Bugshan et al., 2021). The coefficients of lcashholding and lcashholding1 are 0.507 and 0.775 respectively as per the Robust M-estimation. This indicates that tourism firms have speeds of adjustment of 49.3% and 22.5% respectively. Thus, firms seem to reduce the gap

between current and optimal cash holdings levels by one-half and about one-fourth in one year using the proxies of Cash holding and Cash holding1 respectively. The SOA is significant for firms with negative IC efficiency and insignificant institutional ownership thereby lending no support to H2 and H4. The SOA is much faster for younger firms, possibly due to financial constraints and precautionary reasons. This result was also reported in China (Lian et al., 2012).

#### <Insert Table 4 here>

Table 4 presents the random effects and Robust M estimation results for equations 1 and 2. While controlling for outliers, the Robust M estimation results in column 2 suggest capital employed efficiency is significantly and negatively associated with cash holding lending support to H1. This suggests tourism firms with a low level of capital-employed efficiency resort to a higher proportion of liquidity. These models also demonstrate there is no significant association between institutional shareholding and cash holding thus lending no support to H3. This relationship is mediated by the firm size, MTB and age of the firms. The SOA towards optimal cash holding is also confirmed for this model due to the positive and significant coefficient of lagged cash holdings (columns 3, 4, 7, 8) in table 4. Within a year the tourist firms show the same speed of adjustments as shown in table 3.

# 4.4 Robustness Check4.4.1 Alternative measure of cash holding

#### <Insert Table 5 here>

As part of the robustness check for the results reported in Table 3 and 4, we use an alternative measure of cash holding (Cashholding2) which is calculated as the natural logarithm of one plus cash and cash equivalents divided by the difference between total assets and cash and cash equivalents (Marwick et al., 2020, Dittmar et al., 2003). The results for determinants of cash holding are presented in columns 1, 2, 5 and 6 of Table 5. The speed of adjustment for optimal cash holding is presented in columns 3, 4, 7 and 8 of Table 5. All the models are estimated using random effects and Robust M estimation.

The random effects do not report significant coefficients for VAIC, InstOwn (column 1), HCE and CEE (column 5). The Robust M estimation however reports a negative coefficient at 5% significance for VAIC. This suggests high intellectual capital efficiency of tourism firms results in lower cash holdings as an investment in intangibles is higher. This is consistent with the result presented in Table 3 for proxy cash holding. Similarly, capital employed efficiency is negatively associated with Casholding2. The speed of adjustment for optimal cash holding is also confirmed by the significant and positive coefficient of lagged cash holding. This is consistent with the results obtained in Tables 3 and 4. Using Cashholding2 as a proxy for cash holding, the speed of adjustment for firms was 27% (1-0.724) as per the Robust M estimation results.

#### 4.4.2 System Generalised Methods of Moment

#### <Insert Table 6 here>

This study also uses a two-step system of Generalised Methods of Moment (SGMM) estimation to confirm the robustness of results obtained for random effects and Robust M estimation (Arellano and Bover, 1995, Blundell and Bond, 1998) in Table 6. The system GMM estimation helps to address endogeneity problems that can occur due to measurement errors, omitted variables bias, or simultaneity between the independent and dependent variables (Arellano and Bond, 1991). Extant literature on corporate finance has also commonly reported dynamic panel bias due to the correlation between lagged dependent variables and firm-specific fixed effects (Flannery and Hankins, 2013). The lagged values of independent variables are used as instruments. To check the validity of instruments Sargan test and Hansen J test are used for overidentification, whereas AR1 and AR2 tests are for autocorrelation (Dalwai et al., 2021a, Bugshan et al., 2021, Diaw, 2021). AR2 confirms there is no second-order correlation for any of the models in table 6. The null hypothesis for the Hansen J test could not be rejected for any of the models thus the exogeneity of the instruments is confirmed.

Intellectual capital efficiency, its components and institutional shareholding have no significant association with the cash holding in any of the models thus confirming the results obtained under random effects regression. The speed of adjustment towards optimal capital structure is confirmed for Cashholding1 (columns 2 and 5) and CashHolding2 (columns 3 and 6) due to the significantly lagged cash holding values. These results are similar to those indicated in Tables 3, 4 and 5. None of the other independent or control variables has a significant association thereby not providing robustness to the results obtained for them under random effects or robust m estimation.

#### 5. Conclusion

The global financial markets encountered a range of shocks that led to heightened financial volatility due to the pandemic and its corresponding uncertainty. It is noteworthy that the pandemic's influence varied significantly among different nations. Among the various industries comprising a nation's economy, tourism has been observed to experience the most significant negative impacts in the wake of COVID-19. leading to the suboptimal performance of related enterprises. The purpose of this research is to investigate the determinants of cash holdings for listed tourism firms. The present investigation utilizes a sample of 432 firm-year observations from companies listed in the tourism industry. It employs three measures of cash holdings as the dependent variables along with intellectual capital efficiency and institutional ownership as the independent variables to analyze the data. The financial information used in this investigation was procured from the well-regarded S&P Capital IQ database, encompassing the timeframe from 2015 to 2020. The findings have suggested a high intellectual capital efficiency results in reduced cash holdings thereby lending no support to the precautionary saving theory. Institutional ownership had no impact on the cash holdings of the firms. This suggests that institutional ownership is not able to influence the decision of tourism firms about cash holdings. Consistent with the pecking order theory this study finds that large-size firms hold more cash. Younger firms prefer more financial flexibility and thus hold more cash to explore growth opportunities and face risks. The speed of adjustment towards optimal cash holdings is also confirmed thus indicating managers are quick to remedy the cash shortfall in times of adversity supporting the trade-off theory. The robustness of results for IC and speed of adjustment is confirmed by the alternative measure of cash holding.

#### 5.1 Practical Implications

The results have implications for the financial management strategies of tourism firms, as they may need to re-evaluate their approach to cash holdings in order to maximize efficiency. The managers need to consider the role of intellectual capital efficiency in managing the cash of the firms. Smaller tourism firms may need to consider alternative financing options to meet their cash needs. Younger firms hold more cash to explore growth opportunities and face risks, which could be valuable insight for firms in their early stages. The study also confirms that managers are quick to remedy the cash shortfall in times of adversity supporting the trade-off theory. This may be useful insight for managers looking to improve their financial resilience in the face of adversity. The findings that institutional ownership has no impact on cash holdings suggest that institutional investors may not be able to influence the financial decision-making of tourism firms. Regulators have to revisit the institutional shareholding patterns and their involvement in the firm's decision-making. The investors and stakeholders can assess the various firm characteristics such as firm size, market-to-book value, and age of the firms that affect the decisions on cash holdings.

#### 5.2 Theoretical Implication

The theoretical implications of the findings in this study suggest that the precautionary saving theory may not be applicable to tourism firms with high intellectual capital efficiency. This suggests that researchers may need to re-evaluate the applicability of the precautionary saving theory to different types of firms and consider alternative theories that may better explain the relationship between intellectual capital efficiency and cash holdings.

Additionally, the results that institutional ownership has no impact on cash holdings lend support to the idea that institutional investors may not play a significant role in the financial decision-making of tourism firms and are consistent with the findings of Al-Hadi et al (2020) and Elyasiani and Movaghari (2022). This could have implications for theories that focus on the role of institutional investors in corporate finance and may require further research to understand the factors that do influence the decision of tourism firms about cash holdings.

The findings on firm size is consistent with the European countries listed companies (Alomran, 2023). It supports the pecking order theory which finds that large-size firms hold more cash, this could have implications for researchers as they may need to explore other factors that affect cash holdings for smaller tourism firms. The finding that younger firms prefer more financial flexibility and thus hold more cash to explore growth opportunities and face risks could be valuable insight for researchers to investigate the role of firm age in cash holdings. Additionally, the study confirms that managers are quick to remedy the cash shortfall in times of adversity supporting the trade-off theory, this suggests that researchers may need to investigate the trade-off theory of cash holdings in more detail, and explore how different factors, such as intellectual capital efficiency, affect the trade-off between cash holdings and other financial decisions. The robustness of results for IC and speed of adjustment is confirmed by the alternative measure of cash holding which lends strong support for the findings and researchers can use the findings to develop theoretical models.

5.3 Limitations and scope for future research

The study suffers from certain limitations which give scope for future research. The association of intellectual capital and institutional ownership was examined for a five-year period that also included the one year of COVID-19 effects. It would be useful to examine the pandemic effect on cash holding using quarterly data for 2020 and 2021. Intellectual capital efficiency is measured using the quantitative estimation proposed by Pulic (2004). Future studies can include alternative measures of intellectual capital using a questionnaire methodology. Only one corporate governance variable was included in the study. Other corporate governance mechanisms such as the board of directors, audit committees, and a broader group of shareholders may have some effect on the determination of cash holding.

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### **Appendix: Variables Definition**

Variable	Acronym	Definition
Cash holding	CashHolding	Natural logarithm of one plus cash and cash equivalents
	CashHolding1	Cash and cash equivalents/ (Total assets - Cash and cash equivalents)
	CashHolding2	Natural logarithm of one plus cash and cash equivalents/ (total assets - cash and cash equivalents)
Intellectual Capital	VAIC	VAIC = Human capital efficiency (HCE) + Structural capital efficiency (SCE) + Capital employed efficiency (CEE)
		Where,
		HCE = Value added (VA) / total personnel costs (HC)
		VA = Net Income (NI) + Personnel Costs (PC) + Interest (I) + Taxes (T) + Depreciation and Amortization (D&A)
		SCE = VA/ Structural capital (SC), where $SC = VA-HC$
		CEE = VA/ Capital Employed (CE)
Institutional Ownership	InstOwn	Total percentage of shares held by institutions
Firm Size	FirmSize	Natural logarithm of total assets
Cash flow	CF	Operating cash flow divided by total assets
Market to book value ratio	МТВ	The ratio of market value of equities and liabilities to book value of assets
Loss	LOSS	If the firm posted a loss in year t, equal to 1, and otherwise 0
Firm Age	Age	Natural logarithm of firms age
Return on Asset	ROA	Net income divided by total assets
Capital Expenditure	CAPEX	The ratio of total capital expenditures to total assets
Net working capital	NWC	(Current assets – current liabilities)/ net total assets
Sales Growth	Sgrowth	Annual change in sales/lagged sales

Credit: Table by authors

### **Table 1: Descriptive Statistics**

Variable	Obs	Mean	Std. Dev.	Min	Max
CashHolding	432	1.670	0.744	0.000	3.853
CashHolding1	432	0.293	0.312	0.000	1.583
CashHolding2	432	-0.866	0.429	-2.646	-0.206
VAIC	432	1.169	0.934	-6.811	14.964
HCE	432	0.178	0.936	-10.014	8.749
SCE	432	0.822	0.936	-7.749	11.014
CEE	432	0.169	0.934	-7.811	13.964
InstOwn	432	13.333	16.503	0.000	84.610
FirmSize	432	2.536	0.725	0.719	4.604
Lev	432	0.250	0.784	0.000	16.079
CF	432	0.039	0.097	-0.978	0.418
MTB	432	2.941	6.684	-5.842	101.892
LOSS	432	0.262	0.440	0.000	1.000
Age	432	1.539	0.284	0.778	2.418
ROA	432	2.052	4.590	-19.100	21.200
CAPEX	432	0.038	0.052	0.000	0.461
NWC	432	0.051	1.046	-21.294	0.769
Sgrowth	432	5.972	54.608	-87.400	638.900

Credit: Table by authors See Appendix for variable definitions

Table 2: Pairwi	se correlati	ons																
Variables	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)
(1) CashHolding	1.000																	
(2) CashHolding1	0.358***	1.000																
(3) CashHolding2	0.331***	0.807***	1.000															
(4) VAIC	-0.086*	-0.038	-0.050	1.000														
(5) HCE	0.007	-0.095**	-0.038	0.067	1.000													
(6) SCE	-0.007	0.095**	0.038	-0.067	-1.000	1.000												
(7) CEE	-0.086*	-0.038	-0.050	1.000***	0.067	-0.067	1.000											
(8) InstOwn	0.105**	-0.095**	-0.077*	-0.002	-0.060	0.060	-0.002	1.000										
(9) FirmSize	0.829***	-0.111**	-0.253***	-0.059	0.030	-0.030	-0.059	0.153***	1.000									
(10) Lev	-0.048	-0.087*	-0.079*	0.041	-0.008	0.008	0.041	0.013	-0.002	1.000								
(11) CF	-0.073	-0.028	0.010	-0.023	0.100**	-0.100**	-0.023	0.055	-0.081*	-0.531***	1.000							
(12) MTB	0.006	0.068	0.097**	-0.129***	-0.114**	0.114**	-0.129***	0.123**	-0.051	-0.009	0.087*	1.000						
(13) LOSS	0.030	-0.084*	-0.099**	-0.098**	-0.052	0.052	-0.098**	0.018	0.090*	0.124**	-0.389***	0.056	1.000					
(14) Age	0.020	-0.176***	-0.229***	-0.038	-0.007	0.007	-0.038	0.033	0.156***	0.194***	-0.075	-0.203***	-0.012	1.000				
(15) ROA	-0.138***	0.011	0.033	0.167***	0.113**	-0.113**	0.167***	0.008	-0.161***	-0.100**	0.635***	-0.015	-0.598***	0.001	1.000			
(16) CAPEX	0.004	-0.134***	-0.108**	-0.005	-0.012	0.012	-0.005	0.148***	0.069	0.039	0.092*	-0.036	0.034	0.084*	0.056	1.000		
(17) NWC	0.093*	0.137***	0.119**	-0.058	-0.002	0.002	-0.058	-0.019	0.024	-0.975***	0.500***	0.025	-0.108**	-0.177***	0.077	-0.042	1.000	
(18) Sgrowth	-0.050	-0.008	0.053	0.035	0.038	-0.038	0.035	-0.021	-0.083*	-0.091*	0.205***	0.047	-0.251***	-0.100**	0.273***	-0.052	0.076	1.000

 $\frac{(18) \text{ Sgrowth}}{****_{p} < 0.01, ***_{p} < 0.05, *_{p} < 0.1}$ Credit: Table by authors
See Appendix for variable definitions

		Cash Hold	ling		Cash Holding1					
	Random Effects	Robreg	Random Effects	Robreg	Random Effects	Robreg	Random Effects	Robreg		
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)		
	Determinants	Determinants	SOA	SOA	Determinants	Determinants	SOA	SOA		
VAIC	-0.0161	-0.0396*	-0.0157	-0.0214**	-0.00939	-0.0160	-0.00901	-0.00502		
	(0.184)	(0.012)	(0.301)	(0.005)	(0.338)	(0.166)	(0.452)	(0.146)		
lcashholding			0.254***	0.507***						
			(0.000)	(0.000)						
lcashholding1							0.567***	0.775***		
							(0.000)	(0.000)		
InstOwn	0.000228	-0.000104	-0.000159	-0.000280	0.0000631	-0.000218	-0.000216	-0.000397		
	(0.855)	(0.945)	(0.899)	(0.742)	(0.950)	(0.791)	(0.802)	(0.309)		
FirmSize	0.908***	0.860***	0.696***	0.478***	-0.0385	-0.0457	-0.0147	-0.00946		
	(0.000)	(0.000)	(0.000)	(0.000)	(0.318)	(0.310)	(0.395)	(0.215)		
CF	0.0363	-0.582	-0.237	-0.182	-0.0917	-0.386	-0.226	0.163		
	(0.854)	(0.400)	(0.333)	(0.426)	(0.563)	(0.498)	(0.239)	(0.280)		
MTB	0.00645***	0.00447*	0.00582*	0.00371**	0.00163	0.00270	0.00186	0.00127		
	(0.001)	(0.031)	(0.014)	(0.008)	(0.301)	(0.126)	(0.311)	(0.072)		
LOSS	-0.0161	-0.0601	-0.0677	-0.0873*	-0.0255	-0.0359	-0.0743*	-0.0418*		
	(0.640)	(0.340)	(0.107)	(0.030)	(0.359)	(0.290)	(0.023)	(0.024)		
Age	-0.280	-0.263**	-0.218**	-0.151**	-0.191	-0.140**	-0.0537	-0.0135		
	(0.052)	(0.002)	(0.003)	(0.003)	(0.072)	(0.005)	(0.224)	(0.488)		
ROA	0.00564	0.00627	0.00448	0.00153	0.00420	0.00435	0.000325	-0.00327		
	(0.239)	(0.649)	(0.413)	(0.765)	(0.275)	(0.733)	(0.937)	(0.412)		
CAPEX	-0.0807	-0.953	-0.457	-0.748*	-0.541*	-0.509	-0.653**	-0.511**		
	(0.772)	(0.297)	(0.135)	(0.048)	(0.016)	(0.282)	(0.003)	(0.006)		
NWC	0.0199	0.154	0.0478**	0.0556***	0.0177	0.178	0.0297*	0.00357		
	(0.142)	(0.893)	(0.004)	(0.000)	(0.103)	(0.827)	(0.025)	(0.653)		
Sgrowth	0.000247	-0.000360	0.000324	0.000285	0.0000187	-0.000313	-0.000219	-0.0000643		
	(0.272)	(0.693)	(0.252)	(0.161)	(0.918)	(0.507)	(0.326)	(0.454)		
Constant	-0.554*	-0.356	-0.456**	-0.297*	0.550**	0.486**	0.236*	0.101		
	(0.041)	(0.371)	(0.001)	(0.024)	(0.006)	(0.008)	(0.010)	(0.141)		
Year	Included	Included	Included	Included	Included	Included	Included	Included		
Region	Included	Included	Included	Included	Included	Included	Included	Included		
Observations	432	432	431	431	432	432	431	431		
R-squared	0.75	0.678	0.823	0.743	0.164	0.137	0.501	0.464		
chi2	483.1	1629.0	1319.6	4045.6	46.93	116.1	371.4	1089.4		

# Table 3: Results for cash holdings in tourism firms: intellectual capital efficiency, institutional ownership and speed of adjustment

*p*-values in parentheses \* p < 0.05, \*\* p < 0.01, \*\*\* p < 0.001. Refer Appendix for definition of variables. Credit: Table by authors

		Cash He	olding		Cash Holding1				
	Random Effects	Robreg	Random Effects	Robreg	Random Effects	Robreg	Random Effects	Robreg	
	(1) Determinants	(2) Determinants	(3) SOA	(4) SOA	(5) Determinants	(6) Determinants	(7) SOA	(8) SOA	
HCE	-0.00198	-0.00286	0.000340	0.00300	-0.0221*	-0.0156	-0.0185	-0.00283	
	(0.865)	(0.881)	(0.982)	(0.854)	(0.019)	(0.596)	(0.114)	(0.806)	
CEE	-0.0160	-0.0395*	-0.0157	-0.0215**	-0.00806	-0.0154	-0.00806	-0.00494	
	(0.189)	(0.011)	(0.302)	(0.005)	(0.410)	(0.182)	(0.501)	(0.191)	
lcashholding			0.253***	0.507***					
8			(0.000)	(0.000)					
lcashholding1			(0.000)	(0.000)			0.561***	0.775***	
8-							(0.000)	(0.000)	
InstOwn	0.000222	-0.000107	-0.000155	-0.000269	-0.00000947	-0.000224	-0.000277	-0.000402	
	(0.859)	(0.945)	(0.901)	(0.753)	(0.992)	(0.786)	(0.748)	(0.329)	
FirmSize	0.908***	0.860***	0.697***	0.478***	-0.0361	-0.0446	-0.0136	-0.00947	
	(0.000)	(0.000)	(0.000)	(0.000)	(0.345)	(0.337)	(0.434)	(0.221)	
CF	0.0409	-0.586	-0.236	-0.187	-0.0400	-0.372	-0.197	0.163	
	(0.837)	(0.398)	(0.339)	(0.419)	(0.802)	(0.490)	(0.304)	(0.283)	
МТВ	0.00642**	0.00444*	0.00584*	0.00376**	0.00123	0.00238	0.00150	0.00122	
	(0.001)	(0.035)	(0.014)	(0.008)	(0.436)	(0.201)	(0.414)	(0.102)	
LOSS	-0.0160	-0.0606	-0.0675	-0.0879*	-0.0244	-0.0337	-0.0735*	-0.0410*	
	(0.642)	(0.344)	(0.109)	(0.032)	(0.377)	(0.315)	(0.024)	(0.033)	
Age	-0.281	-0.264**	-0.218**	-0.151**	-0.194	-0.146**	-0.0565	-0.0148	
6	(0.052)	(0.002)	(0.003)	(0.003)	(0.064)	(0.006)	(0.202)	(0.478)	
ROA	0.00563	0.00644	0.00447	0.00150	0.00410	0.00413	0.000518	-0.00332	
-	(0.241)	(0.647)	(0.414)	(0.771)	(0.284)	(0.760)	(0.899)	(0.416)	
CAPEX	-0.0820	-0.955	-0.455	-0.747*	-0.553*	-0.518	-0.661**	-0.514**	
	(0.769)	(0.304)	(0.137)	(0.049)	(0.013)	(0.290)	(0.003)	(0.007)	
NWC	0.0197	0.146	0.0477**	0.0558***	0.0152	0.178	0.0283*	0.00361	
	(0.149)	(0.901)	(0.004)	(0.000)	(0.163)	(0.821)	(0.032)	(0.652)	
Sgrowth	0.000249	-0.000361	0.000324	0.000285	0.0000454	-0.000314	-0.000204	-0.0000658	
C	(0.269)	(0.695)	(0.252)	(0.167)	(0.802)	(0.507)	(0.359)	(0.447)	
Constant	-0.569*	-0.394	-0.472***	-0.318*	0.544**	0.482**	0.233**	0.0984	
	(0.036)	(0.317)	(0.001)	(0.015)	(0.006)	(0.005)	(0.010)	(0.150)	
Year	Included	Included	Included	Included	Included	Included	Included	Included	
Region	Included	Included	Included	Included	Included	Included	Included	Included	
Observations	432	432	431	431	432	432	431	431	
R-squared	0.75	0.679	0.823	0.743	0.167	0.138	0.508	0.465	
chi2	482.4	1517.0	1311.1	3462.2	53.10	110.7	370.0	1048.2	

Table 4: Results for cash holdings in tourism firms: human capital efficiency, capital employed efficiency, institutional ownership and speed of adjustment

*p*-values in parentheses \* p < 0.05, \*\* p < 0.01, \*\*\* p < 0.001. Refer Appendix for definition of variables.

Credit: Table by authors

				Cash H	olding2			
	Random	Robreg	Random	Robreg	Random	Robreg	Random	Robreg
	Effects	C	Effects	C C	Effects	C C	Effects	C
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	Determinants	Determinants	SOA	SOA	Determinants	Determinants	SOA	SOA
VAIC	-0.0162	-0.0396*	-0.0173	-0.0204***				
	(0.183)	(0.011)	(0.268)	(0.001)				
HCE					-0.00200	-0.00287	0.00115	-0.00182
					(0.865)	(0.880)	(0.940)	(0.925)
CEE					-0.0160	-0.0395*	-0.0173	-0.0204***
					(0.188)	(0.011)	(0.267)	(0.001)
lcashholding2			0.574***	0.724***			0.570***	0.725***
			(0.000)	(0.000)			(0.000)	(0.000)
InstOwn	0.000226	-0.000106	0.000500	-0.00000289	0.000220	-0.000109	0.000500	-0.0000104
	(0.856)	(0.944)	(0.655)	(0.997)	(0.861)	(0.943)	(0.657)	(0.988)
FirmSize	-0.0922	-0.140	-0.0608**	-0.0409*	-0.0921	-0.140	-0.0613**	-0.0408*
	(0.073)	(0.156)	(0.008)	(0.011)	(0.074)	(0.161)	(0.008)	(0.011)
CF	0.0367	-0.581	-0.0345	0.168	0.0413	-0.585	-0.0361	0.169
	(0.852)	(0.400)	(0.890)	(0.468)	(0.835)	(0.398)	(0.886)	(0.465)
MTB	0.00645***	0.00447*	0.00469*	0.00351**	0.00642**	0.00444*	0.00473*	0.00347**
	(0.001)	(0.031)	(0.049)	(0.003)	(0.001)	(0.034)	(0.049)	(0.005)
LOSS	-0.0162	-0.0601	-0.0659	-0.0505	-0.0162	-0.0606	-0.0656	-0.0500
	(0.638)	(0.339)	(0.120)	(0.160)	(0.640)	(0.343)	(0.121)	(0.171)
Age	-0.280	-0.263**	-0.113	-0.0624	-0.280	-0.264**	-0.114	-0.0627
0	(0.052)	(0.002)	(0.052)	(0.122)	(0.052)	(0.002)	(0.051)	(0.127)
ROA	0.00562	0.00624	0.00133	-0.00327	0.00561	0.00642	0.00135	-0.00327
	(0.241)	(0.650)	(0.802)	(0.511)	(0.243)	(0.648)	(0.801)	(0.511)
CAPEX	-0.0802	-0.953	-0.561	-0.602	-0.0814	-0.955	-0.558	-0.605
	(0.774)	(0.297)	(0.051)	(0.091)	(0.771)	(0.305)	(0.053)	(0.127)
NWC	0.0198	0.155	0.0266	0.0124	0.0196	0.146	0.0267	0.0123
	(0.143)	(0.892)	(0.121)	(0.385)	(0.150)	(0.901)	(0.121)	(0.387)
Sgrowth	0.000247	-0.000359	-0.0000827	-0.0000537	0.000249	-0.000361	-0.0000803	-0.0000539
6	(0.272)	(0.693)	(0.775)	(0.731)	(0.269)	(0.695)	(0.781)	(0.730)
Constant	-0.554*	-0.356	-0.174	-0.0544	-0.569*	-0.394	-0.193	-0.0738
	(0.041)	(0.370)	(0.139)	(0.651)	(0.036)	(0.317)	(0.095)	(0.538)
Year	Included	Included	Included	Included	Included	Included	Included	Included
Region	Included	Included	Included	Included	Included	Included	Included	Included
Observations	432	432	431	431	432	432	431	431
R-squared	0.238	0.269	0.563	0.547	0.238	0.269	0.562	0.547
chi2	56.61	247.4	468.0	968.4	56.55	231.3	460.5	881.0

Table 5: Robustness results for alternative measure of cash holding in tourism firms: intellectual capital efficiency, human capital efficiency, capital employed efficiency, institutional ownership and speed of adjustment

*p*-values in parentheses p<0.05, p<0.01, p<0.001. Refer Appendix for definition of variables.

Credit: Table by authors

	(1)	(2)	(3)	(4)	(5)	(6)
	CashHoldin	CashHoldin	CashHoldin	CashHoldin	CashHoldin	CashHoldin
	g	g1	g2	g	g1	g2
lcashholdin	0.258	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	~	0.258	¥	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~
g						
C	(0.490)			(0.486)		
lcashholdin	. ,	0.370**			0.342**	
g1						
C		(0.001)			(0.003)	
lcashholdin			0.358***			0.329**
g2						
C			(0.000)			(0.002)
lvaic	0.00883	0.00284	0.00729			× ,
	(0.822)	(0.876)	(0.731)			
lhce	· · · ·		~ /	0.0126	0.00154	0.00518
				(0.534)	(0.963)	(0.895)
lcee				0.0111	0.000542	0.00271
				(0.768)	(0.977)	(0.898)
VAIC	0.0161	-0.0442	0.0827			
	(0.877)	(0.762)	(0.677)			
HCE	× /			-0.00837	0.0216	0.0580
				(0.887)	(0.766)	(0.536)
CEE				-0.000148	-0.0566	0.0762
				(0.999)	(0.728)	(0.717)
InstOwn	0.00123	-0.00140	-0.00317	0.00102	-0.00210	-0.00330
	(0.838)	(0.669)	(0.367)	(0.862)	(0.515)	(0.342)
FirmSize	0.705	-0.384	-0.375	0.690	-0.407	-0.405
	(0.356)	(0.250)	(0.249)	(0.359)	(0.247)	(0.245)
CF	-1.815	-1.350	-1.715	-2.030	-2.137	-2.987
	(0.195)	(0.275)	(0.290)	(0.300)	(0.253)	(0.184)
MTB	0.00356	0.00693	0.0144	0.00380	0.00728	0.0156
	(0.418)	(0.493)	(0.326)	(0.501)	(0.469)	(0.291)
LOSS	0.0143	-0.0126	-0.0302	0.0114	-0.0256	-0.0246
	(0.914)	(0.865)	(0.785)	(0.937)	(0.790)	(0.842)
Age	-0.142	0.0476	0.0247	-0.110	-0.0193	0.0552
e	(0.671)	(0.840)	(0.921)	(0.774)	(0.947)	(0.858)
ROA	0.0243	0.00600	0.00102	0.0251	0.0148	0.0111
	(0.314)	(0.820)	(0.979)	(0.377)	(0.678)	(0.800)
CAPEX	-2.318	2.875	3.864	-1.191	4.492	3.777
	(0.468)	(0.486)	(0.348)	(0.756)	(0.340)	(0.443)
NWC	0.293	0.203	0.277	0.307	0.259	0.415
	(0.074)	(0.096)	(0.061)	(0.203)	(0.306)	(0.115)
Sgrowth	-0.000651	-0.0000434	0.000715	-0.000411	-0.0000762	0.000665
-	(0.660)	(0.973)	(0.626)	(0.801)	(0.964)	(0.717)
Constant	-0.287	1.054	0.158	-0.309	1.135	0.263

Table 6: System GMM results for cash holdings of tourism firms: intellectual capital efficiency, human capital efficiency, capital employed efficiency, institutional ownership and speed of adjustment

	(0.725)	(0.168)	(0.836)	(0.719)	(0.154)	(0.744)
Year	Included	Included	Included	Included	Included	Included
Region	Included	Included	Included	Included	Included	Included
Observation	431	431	431	431	431	431
S						
Instruments	21	21	21	22	22	22
chi2	354.1	40.19	73.63	265.1	38.95	71.73
р	1.08e-67	0.000129	1.71e-10	9.53e-48	0.000651	2.20e-09
AR1	0.063	0.181	0.008	0.243	0.08	0.011
AR2	0.259	0.961	0.495	0.866	0.185	0.309
sargan	1.975	1.576	1.005	1.812	1.412	1.078
sarganp	0.961	0.980	0.995	0.936	0.965	0.982
hansen	3.794	2.089	1.896	3.593	1.871	1.459
hansenp	0.803	0.955	0.965	0.731	0.931	0.962

*p-values in parentheses* \* p < 0.05, \*\* p < 0.01, \*\*\* p < 0.001. *Refer Appendix for definition of variables*. Credit: Table by authors